DIGITALIZATION AND MANAGEMENT

Vestnik MIRBIS. ISSN 2411-5703. URL: http://journal-mirbis.ru/ № 2 (22)' 2020, DOI: 10.25634/MIRBIS.2020.2 For citation: Castel, P. D. Influence of digitalization in economy of Europe: Finland. P. D. Castel, A. Sharma. Vestnik MIRBIS. 2020. No. 2 (22). P. 168-180. DOI: 10.25634/MIRBIS.2020.1.20

> Receipt date 04/06/2020 Perez Dieter Castel¹, Sharma Ankush²

INFLUENCE OF DIGITALIZATION IN ECONOMY OF EUROPE: FINLAND

Abstract. This article supports the factors that influence the process of digitization of the public and private enterprises, and in economy in general. Through a statistical analysis at his level in one of the most development country in Europe, Finland how the entrepreneurs in private and public sectors is facing to this process, is the main substrate of this research, which aims to determine these factors, in society in general, and in human capital. The process of digitalization is faced in different ways depending on the culture, the educational level, the scientific-technological development, the economic level, the security of digital services, etc., The interest of stakeholders of public and private sector are factors that influence the level of assimilation of technological change towards the digital era. In short, this whole process of change and how humanity faces it, make up what we know as digital Culture.

Key words: digitization, digital culture, innovation, internet, digital economy, technology. JEL: 032

Castel Perez Dieter — graduate student, Peoples' Friendship University of Russia (RUDN University), Moscow, Russia, 1 E-mail: ditercp79@ gmail.com.

2 Sharma Ankush — graduate student, Peoples' Friendship University of Russia (RUDN University). Moscow, Russia. E-mail: justankush.x@gmail.com.

Introduction

According to the European Commission, Finland business digitalization.

est partner in critical communication, cyber security mathematics, science and technology. No wonder and smart finance solutions and technologies. As a innovations like the SSH encryption protocol were partner Finland will enable digitally safe society and originally developed in Finland. Today, Finland cona predictable environment. Finland's experience tinues to be the undisputed cyber security leader, and talent of critical communication is the best in with nearly 100 companies operating in the sector. the world.

society with world-class cyber security, public safe- al-time situational awareness. ty and fintech solutions. Digitalization will challenge

cial intelligence helps create digital trust.

With only about 5 million native speakers and is the third most advanced European country in reputation for being difficult to learn, the Finnish language is a powerful encryption protocol in itself. Finland is the most innovative, trustable and saf- Finns also benefit from an education system built on Whether global player or determined startups, these In Finland everything is connected. From traffic companies cover the entire cyber-security ecosyslights to the electricity grid, connected infrastructure tem, from virus prevention and identity managesupports innovative digital solutions across all main ment to vulnerability analyses and compliance testsectors of the economy. When everything is con- ing. Strong partnerships between research, governnected, safety and security is more important than ment and business create digital trust through techever. That is why it is built into the design of prod- nology-based ecosystems built around sharing and ucts, services and processes from the beginning. cooperation. All Finnish public safety authorities use Digital Trust means peace of mind that comes from the same national radio communications network doing business in a secure and predictable digital and mobile field command solutions to provide re-

90% of the world's data centers use SSH Commuthe societies safe and trustable digital environment nications Security as their solution provider. SSH was globally. In order for society being able to operate invented in Finland. 60 cyber security innovations efficiently and utilize the possibilities that digital from Finland are used around the globe. The Finnish transformation can offer digital solutions need to be government, JYVSECTEC (Jyväskylä Security Techsafe and trustable. Quickly gaining experience with nology) and JAMK (Jyväskylä Polytechnic Universinew technology like IoT, machine learning and artifi- ty) conduct annual national cyber security exercises

Castel P. D., Sharma A.

data privacy, threat prevention and identity man- stand how Finland is performing in the fast-moving agement solutions – all of which are key drivers of digital era, the opinion of some leaders from leading companies. Findy is a decentralized identity network their views and insights on what their organization for individuals, organizations and things. It is gov- is doing to reimagine the future. In comparison to lic and private organizations. There are 170 fintech forward especially in the public sector. However, startups in Finland. 93% of the Finnish population according to Etlatieto it still poses an unutilised opmobile wallet. F-Secure is probably the best-known the degree of digitalisation in a given country on 36 Finnish security and data-protection company – a variables, and three different levels: preconditions, pioneer in end-to end cyber security solutions for current utilisation and the effects of the utilisation, business and consumers. Finland has earned a for- as well as in three different sectors: companies, citmidable reputation in the cyber security field, with izens and the public sector. According to this year's core expertise in encryption, data privacy, threat survey, Finland has globally the best preconditions prevention and identity management solutions. to take an advantage of deepening digitalisation. In The Finnish cyber security sector comprises close the current utilisation Finland ranks fifth and in the to one hundred companies, from global players to effects of utilisation third. In the private sector Fincommunications technology ecosystem for global and South Korea³. companies, with outstanding connectivity expertise, mastery of new technologies and top-notch [5] and in 3rd with a score that is virtually identical cyber security skills and R&D capabilities. The first to both the 2nd and 4th place. Its overall score reg-SMS and wearable heart-rate monitor were created ularly progresses more or less in line with the EU in Finland. A pioneer in mobile phone technology, average, which is maintaining its outstanding po-Finland is now ready to lead the world with 5G. Fin- sition. In addition to its leadership position in digiland is the biggest contributor to global innovation tal skills, which Finland has already held for several in the world (ITIF 2016). The R&D expenditure in Fin- years, it also became the top scorer in digital public land was 2.9% of GDB in 2015. The R&D framework services. Moreover, it improved its score on the intebuilds on a strong emphasis of IPR protection. It is gration of digital technologies, where it is closing in noteworthy that in a joint R&D project, the IPR is the on the frontrunner. While it remained steady in 5th property of a company, not a research institution or place for the use of Internet services, it went down a university in Finland. This encourages companies two places in the connectivity dimension, which is to develop and test their new digital services in Fin- partly due to the introduction of a new indicator on land. The most advanced 5G test network brings to- ultra-fast broadband, where Finland does not score gether, for the first time, the "big three" – Nokia, Er- very well. Overall, Finland remains a world leader in icsson and Huawei – proving the ultimate openness digitisation and one of the best EU countries in this of the ecosystem. Numerous studies confirm that domain. Finland belongs to the High-performing Finland is well-placed to unlock this huge potential. cluster of countries [Digital Economy... 2018]. as a result of high broad-band connectivity and citizens' digital literacy, Finnish businesses and public try in EU with most high score Finland have already organizations have a head start developing digital adapted their NBP targets to the new EU broadband strategies and driving digital transformation in busi- targets for 2025 proposed by the Commission in its ness¬es and society. The transparent and secure way September 2016 Communication 'Connectivity for a in which personal data is managed is also crucial for Competitive Digital Single Market – Towards a Eurobuilding people's trust in the digital world. This ev- pean Gigabit Society' [Digital Economy... 2019]. er-increasing amount of data, generated and harnessed, is a priceless asset for many organizations. It's hardly surprising then that CEOs believe that istry of finance is tasked with digitising Finland's technology will transform their business more than any other global trend. Digital leaders outperform their peers in every industry, and most global CEOs

together. Finland has core expertise in encryption, consider 'digital' their number one priority. To underthe digital trust that is required for successful fintech organizations in Finland were analyze and we share erned and operated co-operatively by Finnish pub- the previous barometer, digitalisation has moved uses online banking services and innovations such as portunity to Finland. The Digibarometer measures innovative startups. Finland offers an exceptional land is the clear frontrunner, followed by Denmark

Finland ranks 2nd out of the 28 EU Member States

About the connectivity Finland is one of the coun-

Some strategies of Government

The public sector ICT department within the min-

³ Finland No 1 in digitalisation. URL: https://helsinkismart.fi/finland-no-1in-digitalisation/

Influence of digitalization in economy of Europe: Finland

companies using technology to galvanize their busi-

public services. It is collaborating with local governments to develop new and consistent operating practices and public services that are user-oriented and fundamentally digital. The objective is to create an agreed framework between central government and municipalities covering the digitisation of all public services [O'Dwyer 2018].

Statistical analysis

In this research were carried out some statitutical ness, and wonder what they need to do to follow analysis about the process of digitalization in the suit [Embracing digital technology... 2013].

80 70 60 50 40 30 20 10 0 Luxemboure Great Britain Finland Sweden HIST Belejum Estonia spain Denn connecting to the Internet human capital use of Internet services integration of digital technologies digital public services





Organizations that place a high strategic value on digital transformation

Companies that rate the importance of digital technology in increasing customer engagement as high or very high

Companies that use their customer data to a very high degree

Castel P. D., Sharma A.

- Research has shown that CEOs believe one thing will transform their business more than another global trend: technology.
- ly to enjoy faster revenue growth and broader profit margins.
- highest level of performance in the global ness development [How Finland... 2017].

digital IQ test.

The most relevant areas for the development of digital business environments are communication Businesses with a high digital IQ Score are like- strategy, data usage, and evaluation of results.

25% see digital transformation as almost related to technology or only related to investment in the it 15% of Finnish organizations achieve the sector, and 44% see it as a holistic approach to busi-



Fig. 3. Importance of digital transformation in public and private sectors Source: [How Finland... 2017]

prise had addressed digital transformation in their the enterprises, the public sector respondents gave strategies. Alternatively, they'd deliberately empha- greater emphasis to the key role digital transformaeverything they do. A small parts of the enterpris- society as a whole. es didn't see digital transformation as a key driving

No matter how they define it, almost every enter- point in their agenda. Interestingly, compared to sized its importance by leaving the term out of the tion plays. This clearly showed how the cultural shift formalized agenda, as they see it as a vital part of to digital-first does not only affect industry silos but



Fig. 4. Influence in new business Source: [How Finland... 2017]

Influence of digitalization in economy of Europe: Finland

lines through digitalization. 70% of businesses ex- digital transformation. Many of them said they're pect digitalization to affect their core business to a looking to transform their business to keep up with high degree within two years. A lot of organizations competition. are looking to increase their main offer for introducing digital value-adding services to their portfolios more pronounced in the public sector, where many [How Finland... 2017].

areas, executives see gaining efficiencies through efficiency in the near future. This is reflected in the digital transformation as the most promising strate- emphasis they give digitalization when it comes to gic goal. Most of the enterprises also see sustaining remaining relevant.

70% of enterprises are looking for new business current market position as an important driver for

The desire to streamline current functions is even organizations find it difficult to significantly increase In line with the expected impact on core business resources. Instead, they focus on improving their









Castel P. D., Sharma A.

In order to fully understand enterprise digitiztion, it is necessary to internalize that the maximum ap- thinking more about them and what their needs are proach to it is wrong technology. And while it plays entirely. However, no one said that it is a simple proa stellar role, it is objectively, a process of evolution cess to adapt to a digital society or the digital econof organizational culture. All departments of a com- omy. pany will be involved in this process.

Customers are also prioritized, and it's about



Source: [How Finland... 2017]

90% of organizations expect to use digitaliza- future. 60% of organizations prioritize digitalization tion in making their activities more effective in the over traditional means in the search for growth in

Influence of digitalization in economy of Europe: Finland

the future. 80% of organizations expect digitaliza- ket position [How Finland... 2017]. tion to be a key lever in protecting their current mar-





The implementation of digitalization

tions. Check out #AuroraAl on Twitter, for example¹.

The Government has agreed that public services will be primarily digital in the future. No-one will be happening fast, and we are all helping to build this left behind though. The Government has launched new, digital Finland. We have made a video about projects with the private sector to support those the digital transformation of society, which prewho are unable to use digital services. There is a lot sents some examples of the digital revolution. One of cross-sectoral collaboration and the Government of these examples is the Government's key project adapts fast to new circumstances.

The Government is accelerating the development of better services by creating ecosystems around zations see as the most import-ant goals, we look at peoples' life events and the life cycles of businesses. their approaches through the four lenses of digital These ecosystems include both public and private transformation: engaging customers, transforming sector organizations. The Government is also build- products and services, optimizing opera-tions, and ing customer-centric cross-sectoral service models empowering employees. Actually they have a framefor people and companies arriving in Finland.

ernment. In Finland, citizens and businesses trust government agencies to provide services in a reliable, impartial and timely manner. Government trusts citizens and businesses. Finland has one of the least corrupt government sector in the world.

countries. The exchange of experiences, best prac-Today, Finland's government agencies are imple-tices and promising new practices supports the menting artificial intelligence (AI) technologies and digitalization of government and public services in other new technologies for improving public servic- Finland. Finland is also happy to share its best praces, as well as streamlining government support func- tices and experiences of various digital services and solutions.

> The digital transformation of Finnish society is aimed at digitalizing public services.

To understand what the enterprises and organiwork that gives a coherent, industry-independent Trust is a pivotal factor for successful digital gov- view of how the organizations prioritize their actions.

- Attract customers
- The empowerment of employees
- Transforming products and services ٠
- Optimization of operations

60% of businesses rate increasing customer en-We are eager to learn from and work with other gagement as the number one priority in their digital transformation journey.

¹ Finland as a global leader of digitalisation. URL: https://toolbox.finland.fi/ business-innovation/finland-as-a-global-leader-of-digitalisation/

Castel P. D., Sharma A.

175





Source: [How Finland... 2017]

For 30% of organizations, transforming their products and services to meet the needs of the dig-perience, increasing turnover and adapting to the ital world is the highest priority on the digitization new market are among the advantages of digitiagenda. For the public sector, increasing operation- zation. In Finland, opinions diverge somewhat beal efficiency through digitalization is a key factor in tween the pro-poor and public sectors. The graph their transformation programs. 40% of organizations focuses on optimizing operations which is another emphasize employee empowerment as a top prior- advantage of digitization. ity, making the benefits of digitalization accessible [How Finland... 2017].

Increasing productivity, improving customer ex-



Influence of digitalization in economy of Europe: Finland



Fig. 12. Optimization of operations Source: [How Finland... 2017]





ical to success in the digital age.

crucial for success in the digital age.

100% of public sector organizations hire partners 2017]. as the main means for digital development.

Finland is experiencing an acute shortage of digital talent. Everything seems to have room for the intensification of joint creativity of clients. Finnish leaders share a global vision that AI is the most dis-

77% of companies agree that two-speed it is crit-ruptive technology over the next 5 years. Only 12% of businesses use their customer data to a high de-77% of companies believe that two-speed it is gree. Most of the current new technologies have yet to prove their true business value [How Finland...

Castel P. D., Sharma A. 177 **Digital tuning** 3.2 The use of customer data The creation of competencies 33 Value realization Management and efficiency 3.2 3.3.4 Innovation and co- creation 2.6 Modern way of working 3.4 4 External cooperation 3.4 Flexible digital development 3.8 4 5 0 1 2 3 public sector enterprises Fig. 14. Ranking key features Source: [How Finland... 2017] Drone 12% 3D printing 24% 40% Blockchain 29% 40% Virtual reality 29% 100% Robotics 53% 40% Internet of things 76% Artificial intelligence 0% 10% 70% 20% 30% 40% 50% 60% 80% 90% 100% public sector enterprises

Fig. 15. Technology respondents consider the most influential in the coming future Source: [How Finland... 2017]<u>m</u>

Influences of digitalization in economy and innovation

From digitalization emerging New Space Economy creates an unique opportunity to benefit from strong Finnish innovation, technology and business ecosystems.

- World leading wireless technology ecosystem
- Extensive R&D know-how and capabilities
- Existing high-value, high-quality and high-reliability manufacturing capabilities

- Radiation testing capabilities for electronics
- Strong cyber security cluster
- World leading know-how in hyper spectral imaging, pattern recognition and image analytics
- World leading know-how in surveying natural resources and environment
- High-speed and capacity data infrastructure and connections abroad, excellent location for data centers, low electricity price

Influence of digitalization in economy of Europe: Finland

- regulation
- Funding for ecosystems and networks
- vessels¹.

Radiotechnology Know-How

technologies: from HF to mm-waves

panies

ponents, signal processing and protocol SW and full tion and security, and digital integrated financial product development

tions, mobile cellular devices, satellite phones, GPS spent⁵. watches and navigational devices, cognitive HF-radio network and terminals, weather radars etc.²

Geophysical and bio economy Know-How to enable new services

- sciences
- Inversion modelling and imaging
- Hyperspectral imaging and image analysis
- lonosphere and plasma physics research, space weather
- Forest research and inventory
- Environmental research
- Arctic research snow and ice

This know-how combined with NSE satellite data to grow in Finland⁶. acquisition can create new innovative services. E.g. exploring and monitoring natural resources³.

Business

The Business Finland Digitalization theme servic- front-runner in this field⁷. es include innovation funding, internationalization services and programs on the edge of the latest global digital trends. We offer companies strong ex- changes in technology and the next 20 are looking pertise and the best tools for international business⁴. equally dynamic. While mobile and cloud comput-

technology, Fintech, sectors in the world, with up to ubiquitous, there is a new wave of transformation 93% of the Finnish population using online banking emerging from artificial intelligence, virtual reality services. Finns are also ahead of the curve on mobile and robotics bringing hitherto futuristic concepts wallet and extended mobile banking services. The driving force behind this success is the innovative 5 Financial Technology. Businessfinland. URL: https://www.businessfinland.

Strong IPR-protection, stable legislation and collaboration between telecom operators, banks, accounting and finance companies, and ambitious start-ups. Today the key battleground in the fight for Attractive NSE-related development in Fin- banking customers is customer experience design land: Smart mobility, Mobility as a Service, and management. For developers and banks, the Smart Logistics, autonomous vehicles and challenge is to deliver round-the-clock connectivity and military-grade security in an incredibly intuitive service package. Money never rests, and neither can Finland is one of the leading countries in radio Fintech solutions. Fortunately, Finnish Fintech companies run on coffee and innovation, which explains Vibrant ecosystem with both small and big com- their bankable track record in developing solutions for personal finance & banking, payment technol-R&D competences and system research to com- ogies, blockchain and cryptocurrency, authenticamanagement solutions. From user interface to bank Examples of world leading products: 5G base sta- vault, investing in Finnish Fintech is money well

Retail

Finnish retail tech companies are leading the field in this transformation, offering a great variety of innovative solutions to improve retail performance High-level research and know how in geo- in key areas such as sales, marketing, shopping experience, consumer insights and competitor intel-Atmospheric aerosol know-how and research ligence. Finnish solutions also enable personalized marketing actions, promotions and automated processes.

Finland is a country abundantly blessed with mobile technology, and the Finns consume more mobile data per capita than any other nation. Consequently, Finnish consumers are very mobile reliant and the number of mobile shoppers only continues

Digital Government

In Europe, Finland is leading the way in digital government (e-Government). It is also a global

Conclusion

The last 20 years have seen unprecedented Finland has one the most advanced financial ing and the Internet of Things mature and become

¹ New Space Economy. Businessfinland. URL: https://www.businessfinland. fi/en/do-business-with-finland/explore-finland/ict-digitalization/space/

Ibid. 2

³ Ibid.

⁴ Digitalization. Businessfinland. URL: https://www.businessfinland.fi/en/ for-finnish-customers/strategy/digi/

fi/en/do-business-with-finland/explore-finland/ict-digitalization/financialtechnology/

⁶ Retale tech & Ecommerce. Businessfinland. URL: https://www. businessfinland.fi/en/do-business-with-finland/explore-finland/fashionand-lifestyle/retail-tech/

⁷ Finland as a global leader of digitalisation. URL: https://toolbox.finland.fi/ business-innovation/finland-as-a-global-leader-of-digitalisation/

Castel P. D., Sharma A.

into our day-to-day lives both at work and at home. At the same time, technology has become a vital initiatives, especially in environments with ever-incomponent of every industry, bringing unprece- creasing speed and complexity. dented opportunities for growth along with challenges and competition from traditional and new provide information and add value to your business. arenas [20th CEO Survey 2017].

nology. The global success of Nokia spurred the de- ate, and capture the value of digital opportunities. velopment of the software and electronics cluster in Finland. Currently half of the world's population uses mance indicators that ensure the impact of your digmobile technologies developed in Finland. Today, ital investments and efforts. the vibrant startup scene and a highly competitive business culture boost innovation.

Most modern new technologies have not yet proven their real value for business. The lack of digi- far in digital financial services while the Swedes are tal talent makes it difficult to use new technologies.

Activities you can do to succeed in digital transformation

communicate at all levels.

2. Develop a culture that encourages innovative

Use all available data resources to effectively

4. Adapt a goal-oriented approach to attracting Finland has a long history of information tech- digital talent and external insights that discover, cre-

5. Try to strictly define and deploy key perfor-

The key word that defines the digital transformation process in Finland: IT Infrastructure.

Also the research shows that Finns have made it way ahead in retail.

Analysis on the advertisement clicks in Google search showed that foreign online retailers were 1. Create a clear strategic statement for the whole actively luring in Finnish customers, but the Finns of your organization's digital approach and to clearly themselves were rather passive on international online retail.

References

20th CEO Survey 2017 – 20th CEO Survey. PwC, 2017. PwC: [website]. URL: https://www.pwc.com/gx/en/ceosurvey/2017/industries/20th-ceo-survey-technology.pdf (accessed 02/10/2020).

Digital Economy... 2018 – Digital Economy and Society Index (DESI) : 2018 Country Report Finland. European Commission : [website], 2018. URL: https://ec.europa.eu/information_society/newsroom/image/document/2018-20/ fi-desi 2018-country-profile eng B4400116-A9B9-4D17-9137969FEFF24981 52222.pdf (accessed 02/10/2020).

Digital Economy... 2019 – Digital Economy and Society Index Report 2019 Connectivity. European Commission : [website], 2019. URL: <u>https://ec.europa.eu/digital-single-market/en/news/digital-economy-and-society-index-</u> <u>desi-2019</u> (accessed 02/10/2020).

Embracing digital technology... 2013 – Embracing digital technology: A new strategic imperative : research report 2013. By Michael Fitzgerald, Nina Kruschwitz, Didier Bonnet and Michael Welch. MIT, 2013. Academia : [website]. URL: https://www.academia.edu/28433565/Embracing Digital Technology A New Strategic Imperative (accessed 02/10/2020).

How Finland... 2017 - How Finland is embracing digital transformation Digital challenges and success showcased, Microsoft Edition, PwC: [website], 2017. URL: https://info.microsoft.com/rs/157-GQE-382/images/How%20 Finland%20is%20embracing%20digital%20transformation2.pdf (accessed 02/10/2020 02/10/2020).

O'Dwyer 2018 – O'Dwyer G. Finnish government launches regional digitisation plan. ComputerWeekly.com : https://https://www.computerweekly.com/news/252440410/Finnish-government-launches-[website]. URL: regional-digitisation-plan (publication date 05/02/2018).

ЦИФРОВИЗАЦИЯ И УПРАВЛЕНИЕ

Вестник МИРБИС : международный научно-практический журнал. ISSN 2411-5703. URL: <u>http://journal-mirbis.ru/.</u> № 2 (22)' 2020, DOI: 10.25634/MIRBIS.2020.2

Ссылка для цитирования: Castel, P. D. Influence of digitalization in economy of Europe: Finland / P. D. Castel, A. Sharma // Вестник МИРБИС. 2020. № 2 (22). С. 168–180. DOI: 10.25634/MIRBIS.2020.2.20

Дата поступления 06.04.2020 г.

УДК 338.2:004(480)

Перес Кастель¹, Анкуш Шарма²

ВЛИЯНИЕ ЦИФРОВИЗАЦИИ В ЭКОНОМИКЕ ЕВРОПЫ: ФИНЛЯНДИЯ

Аннотация. В данной статье рассматриваются факторы, влияющие на процесс цифровизации государственных и частных предприятий. С помощью статистического анализа на его уровне в одной из самых развитых стран Европы, Финляндии, как предприниматели в частном и государственном секторах сталкиваются с этим процессом. Данная статья является главным субстратом этого исследования, которое направлено на определение этих факторов, в обществе в целом и в человеческом капитале. Процесс цифровизации происходит по-разному в зависимости от культуры, уровня образования, научно-технического развития, экономического уровня, безопасности цифровых услуг и т. д. Потребности заинтересованных сторон государственного и частного секторов являются факторами, влияющими на уровень усвоения технологических изменений в сторону цифровой эпохи. Весь этот процесс перемен и то, как человечество сталкивается с ним, составляют цифровую культуру.

Ключевые слова: цифровизация, цифровая культура, инновации, коммерция, интернет, цифровая экономика, технологии.

JEL: 032

Список источников на стр. 179.

2 Шарма Анкуш — аспирант, РУДН. Москва, Россия. E-mail: justankush.x@gmail.com.

¹ Кастель Перес Дитер — аспирант, РУДН. Москва, Россия. E-mail: ditercp79@gmail.com.